Learning from Problem-Solving & Decision Making Course for Supervisors

6

Steps to Managing Problem-Solving & Decision Making at the Workplace



Anticipate and Identify Problems

Detect a likely problem

Identify symptom(s) that could lead to potential problem(s) Detect the problem(s) using observation

2 Verify information & arrive at the exact problem

Collect information on the problem
Analyse the information for soundness, correctness and legitimacy
Pinpoint the exact problem using elimination, objective reasoning or
questioning



Generate & Evaluate Solutions

3 Facilitate generation of ideas to solve a problem

Identify the root cause(s) of the problem
Encourage creativity in generating ideas
Listen actively
Maintain focus and direction of idea generation process
Select 2 to 3 most viable ideas

4 Evaluate the value and impact of selected ideas

Identify the strengths and limitations/constraints of each idea Identify likely impact of selected ideas on workplace ecology Evaluate all ideas for their values and impact



Make a Decision and Take Responsibility

5 Decide on and implement a preferred solution

Select the preferred solution

Manage conflicting opinions arising out of discussion

Draw up a comprehensive implementation plan

6 Evaluate the implemented solution & modify accordingly

Gather & analyse feedback from relevant sources Evaluate effectiveness of the implemented solution Formulate & execute modification(s) where necessary Monitor and review effectiveness of modification plan





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